Revised November 3, 2010

Introduction

This update and accompanying appendices provide the basis for rate adjustments, and are presented for public information, review, and comment prior to a public hearing on the proposed rates. The report fulfills the requirements of Arizona Revised Statutes (ARS) 9-511.01.

Background

The City of Prescott utilities systems, serving approximately 17,500 21,500 water and wastewater customers. include infrastructure as old as 120 years. Due primarily to terrain, these systems are as or more complex in configuration and operation than in any other Arizona city. The ages and deterioration of many components throughout the systems, added to the complexity, directly translate to higher capital, maintenance operations. and costs, and in turn, the water and



wastewater rates required to fund them.

Each of the City's water and wastewater (sewer) utilities are operated as enterprise funds, meaning that they are effectively separate business units. The only sources of revenue for these individual units are water sales, wastewater charges, and utilities development (impact) fees. No property taxes, fuel taxes, or sales taxes flow into these enterprise funds; and no utilities funds flow out of them for other governmental purposes such as streets, facilities, parks, or public safety.

In 2007 the City adopted an inverted tier water rate structure, also known as a "conservation" rate design, whereby the cost per gallon increases in tiers for higher usage; and implemented an active water conservation program. Together, with the added factor of a recessionary economy, water consumption and the related revenue derived from sales have been significantly reduced (see graph above).

Utilities rate setting is performed periodically, typically at two to three-year intervals, during which capital, maintenance, and operations needs of the systems (costs), as well as revenue from water sales and wastewater charges, are reviewed in depth. Because the Arizona State Legislature has imposed a two-year moratorium, extending through June 30, 2012, on any adjustments to development (impact) fees intended to recover the capital cost of new capacity in the systems, this update will only address water and wastewater rates and not the development (impact) fees. In general, during the moratorium water and wastewater rates will have to be somewhat higher to offset the cash deficit arising from the frozen impact fees. However, the overall financial effect of the moratorium will be diminished by continuing slow growth, meaning that only a limited number of actual new connections will be made (sold below cost) during the moratorium.

The City contracted with Economists.com to perform an updated rates study which was presented to the City Council in January 2010. Their study was used as the basis for this present update, and is included in Appendix A for reference.

Water and Wastewater Systems Complexity

As mentioned in the background section above, and confirmed by the detailed information below for various smaller municipalities, Prescott's water and wastewater systems are as or more complex in configuration and operation than any others in Arizona. *The ages and conditions of the City's utilities infrastructure, added to this complexity, are directly driving the funding required to support both ongoing operations, and extensive capital improvements.*

Location	Miles of Distribution System	Number of Surface Water Treatment Plants	Number of Water Quality Plants / Facilities	Number of High Pressure Stations	Number of Water Tanks / Reservoirs	Number of Pressure Zones	Number of Wells	Number of Booster Stations	Number of Water Connections
Prescott	400+	0	5	1	30	85	7	40	22,043
Flagstaff	415+	1	0	1	12	3	13	4	18,792
Cottonwood	150+	0	1	0	19	24	23	22	11,000
Clarkdale	40+	0	1	0	4	4	3	2	1,780
CV	22	0	0	0	2	2	2	2	520
PV	600	0	0	0	13	25	26	3	17,997
Page	75	0	1	0	2	4	0	1	2,932
Payson	177	0	2	0	12	22	42	12	7,725
Kingman	470+	0	2	0	13	15	17	8	18,519
Sedona	100+	0	2	0	7	7	9	9	6,309
Buckeye	166	1					16	7	9,751

Water Infrastructure Comparison

	Number of	Miles of	Number of	Reclaimed	Number of
Location		Collection	Lift	Water	WW
	WWWIP S	System	Number of ollection Number of Lift Reclaring System Stations System 300+ 64 Ye 270+ 0 Ye 48 5 Ye 12+ 1 Ye 37 0 N 240 10 Ye 173+ 13 Ye 200+ 2 N 240 3 Ye	System	Connections
Prescott	2	300+	64	Yes	17,528
Flagstaff	2	270+	0	Yes	18,669
Cottonwood	1	48	5	Yes	5,407
Clarkdale	1	12+	1	Yes	1,081
CV	1	37	0	No	1170
PV	1	240	10	Yes	15,223
Page	1	65	3	Yes	2,610
Payson	1	173+	13	Yes	9307
Kingman	2	200+	2	No	8,888
Sedona	1		16	No	4,800
Buckeye	4	240	3	Yes	9,434

Wastewater Infrastructure Comparison

WW = wastewater

WWTP = wastewater treatment plant

Current Rates

Water Rates

The current water rates are comprised of a base rate (flat monthly charge based on meter size) plus a consumption charge, with different rates depending on the quantity of water used in each consumption tier.

In addition to these rates, a flat charge of \$0.65 per 1,000 gallons used is made, with the revenue deposited into the Alternative Water Fund to provide a funding mechanism for new water sources.

Water purveyed outside the City limits is subject to a 39% surcharge for customers in unincorporated Yavapai County, and a 30% surcharge for those in the Town of Chino Valley.

Base Charge								
Meter	Meter							
Size	Amount	Size	A	mount				
5/8	\$ 6.60	3	\$	19.20				
3/4	7.05	4		28.20				
1	7.95	6		50.70				
1 1/2	10.20	8		77.70				
2	12.90							
	Consum	nption F	Rate					
	Single	Multi-		Non-				

	Single	Multi-		Non-	
	Family	Family	Residentia		
Tier 1	\$ 2.86	\$2.30	\$	2.61	
Tier 2	4.30	3.46		3.92	
Tier 3	6.45	5.19		5.88	
Tier 4	12.90	10.39		11.76	

	Usage by Tier										
		Non-Residential in 1,000 of gallons									
			Multi-	5/8"							
		Single	Family	&							
		Family	(per unit)	3/4"	1"	1 1/2"	2"	3"	4"	6"	8"
Tier1	First	3,000	1,700	6	15	30	48	96	150	300	480
Tier2	Next	7,000	3,300	22	55	110	176	352	550	1,100	1,760
Tier3	Next	10,000	5,000	32	80	160	256	512	800	1,600	2,560
Tier4	Over	20,000	10,000	60	150	300	480	960	1,500	3,000	4,800

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Wastewater

The wastewater charges consist of a base charge (flat monthly fee based on customer class) plus a volume charge based on the average monthly winter consumption.

Base Charge

Residential	12.54							
Non-Residential	15.18							
Volume charge (per 1,000 gals)								
Residential	2.71							
Uniform Non-Residential	3.89							
Hotel w/dining Facilities	4.18							
Industrial Laundry	5.01							
Market w/Disposal	5.84							
Mortuaries	5.84							
Restaurants	6.28							

Capital Improvement Plan (CIP)

The CIP used in this update is the minimum required to operate and maintain safe, reliable City water and wastewater systems. Debt financing will be required to provide funding in the amounts and timeframes sufficient to accomplish the projects comprising the CIP. The debt financing assumptions used over the six year period are a 20 year term with interest at 4.5%. The rates recommended in this update reflect the revenue necessary to issue and service the debt while maintaining a minimum 1.3 debt ratio [(operating revenues) - (operating expenses other than depreciation & debt service)] / [debt service] for a public offering of a revenue bond. The following is a summary of the capital needs and anticipated debt issuances by year and fund (see CIP appendix B).

	needed ophan rojeets and Anticipated Debt issues									
		FY2011	FY2012	FY2013		FY2014	FY2015		FY2016	
Water CIP	\$	29,146,418	\$24,510,500	\$ 8,061,000	\$	4,391,000	\$10,317,000	\$	3,115,000	
Wastewater CIP		8,912,961	20,463,000	33,759,000		9,648,000	5,473,000		9,797,000	
Total CIP	\$	38,059,379	\$44,973,500	\$41,820,000	\$	14,039,000	\$15,790,000	\$	12,912,000	
Water Debt	\$	18,238,668	\$ 9,549,000	\$ 4,885,000	\$	-	\$ 6,059,000	\$	-	
Wastewater Debt		35,200,000	-	23,693,000		9,355,000	5,225,000		9,526,000	
Total Anticipated										
Debt Issues **	\$	53,438,668	\$ 9,549,000	\$28,578,000	\$	9,355,000	\$11,284,000	\$	9,526,000	
Note : ** Debt is issued	at th	ne beginning of a	project even thoug	h the expenditures	are	shown in the y	ear they are projec	ted.		

Operating Expenditures

For the purpose of this update, a 3% annual increase in operating expenditures was assumed. Energy (electricity) costs comprise a substantial amount of these expenditures, and will be subject to future increases which cannot be determined at this time. As can be seen from these graphs, the majority of expected growth in expenditures is attributable to the debt service needed to fund the CIP.





Proposed Rates

As discussed earlier the City has seen a reduction in water usage over the last three years. This fact has been taken into account for revenue projection over the six year period covered in the present update. The following rates/increases will be required to generate revenue for operations and maintenance, capital projects, and debt service.

	Proposed Water Rates									
Monthly Fixe	d Charge									
Meter Size	Meters	Cu	rrent	3/1/2011	1/1/2012	1/1/2013	1/1/2014	1/1/2015	1/1/2016	
5/8" WATER	19,104		6.60	10.60	11.70	12.90	13.50	14.20	14.90	
3/4" WATER	17		7.05	11.30	12.40	13.60	14.30	15.00	15.80	
1" WATER	1,591		7.95	12.70	14.00	15.40	16.20	17.00	17.90	
1 1/2" WATER	283		10.20	16.30	17.90	19.70	20.70	21.70	22.80	
2" WATER	442		12.90	20.60	22.70	25.00	26.30	27.60	29.00	
3" WATER	49		19.20	30.70	33.80	37.20	39.10	41.10	43.20	
4" WATER	28	1	28.20	45.10	49.60	54.60	57.30	60.20	63.20	
6" WATER	13	:	50.70	81.10	89.20	98.10	103.00	108.20	113.60	
8" WATER	3		77.70	124.30	136.70	150.40	157.90	165.80	174.10	
TOTAL	21,530									
Water Consu	mption Ch	arg	je (pe	er 1,000	gallons)					
Residential Sing	le Family				. ,					
		Cu	rrent	3/1/2011	1/1/2012	1/1/2013	1/1/2014	1/1/2015	1/1/2016	
INCREASE		_		0%	7%	5%	5%	5%	5%	
Tier1		\$	2.86	2.86	3.06	3.21	3.37	3.54	3.72	
Tier2			4.30	4.30	4.60	4.83	5.07	5.32	5.59	
Tier3			6.45	6.45	6.90	7.25	7.61	7.99	8.39	
Tier4			12.90	12.90	13.80	14.49	15.21	15.97	16.77	
Residential Mult	i-Family									
			rront	2/1/2011	1/1/2012	1/1/2012	1/1/201/	1/1/2015	1/1/2016	
		Cu	nem	5/1/2011	1/1/2012	1/1/2013	1/1/2014	1/1/2013	1/1/2010	
INCREASE				0%	7%	5%	5%	5%	5%	
Tier1		\$	2.30	2.30	2.46	2.58	2.71	2.85	2.99	
Tier2			3.46	3.46	3.70	3.89	4.08	4.28	4.49	
Tier3			5.19	5.19	5.55	5.83	6.12	6.43	6.75	
Tier4			10.39	10.39	11.12	11.68	12.26	12.87	13.51	
Non-Residential										
		Cu	rrent	3/1/2011	1/1/2012	1/1/2013	1/1/2014	1/1/2015	1/1/2016	
INCREASE				0%	7%	5%	5%	5%	5%	
Tier1		\$	2.61	2.61	2.79	2.93	3.08	3.23	3.39	
Tier2			3.92	3.92	4.19	4.40	4.62	4.85	5.09	
Tier3			5.88	5.88	6.29	6.60	6.93	7.28	7.64	
Tier4			11.76	11.76	12.58	13.21	13.87	14.56	15.29	
		~.		(
Alt-water Cor	isumption	Ch	arge	(per 1,0	uu gallo	ons)				
		Cu	rrent	3/1/2011	1/1/2012	1/1/2013	1/1/2014	1/1/2015	1/1/2016	
All Tiers			0.65	0.70	0.80	0.85	0.90	0.95	1.00	

In addition to the monthly fixed and consumption charges, an alternative water sources fee ("Alt-Water Consumption Charge" in the table above) is assessed to all City of Prescott water customers. Revenues from this fee are restricted to defray expenses of the City associated with obtaining alternative water sources in order to comply with the groundwater laws of the State.

Proposed Wastewater Rates												
Residential												
	Current	3/1/2011	1/1/2012	1/1/2013	1/1/2014	1/1/2015	1/1/2016					
INCREASE		15%	15%	15%	10%	5%	5%					
Monthly Base	\$ 12.54	\$ 14.42	\$ 16.58	\$ 19.07	\$ 20.98	\$ 22.03	\$ 23.13					
Volume Charge	2.71	3.12	3.59	4.13	4.54	4.77	5.01					
Non-Residential												
	Current	3/1/2011	1/1/2012	1/1/2013	1/1/2014	1/1/2015	1/1/2016					
INCREASE		10%	10%	10%	10%	5%	5%					
Monthly Base	\$ 15.18	\$ 16.70	\$ 18.37	\$ 20.21	\$ 22.23	\$ 23.34	\$ 24.51					
Volume Charge												
Uniform Non-Residential	3.89	4.28	4.71	5.18	5.70	5.99	6.29					
Bar w/o Dining Facilities	3.89	4.28	4.71	5.18	5.70	5.99	6.29					
Car Wash	3.89	4.28	4.71	5.18	5.70	5.99	6.29					
Dept/Retail Stores	3.89	4.28	4.71	5.18	5.70	5.99	6.29					
Hospital/Convalescent	3.89	4.28	4.71	5.18	5.70	5.99	6.29					
Hotel w/Dining Facilities	4.18	4.28	4.71	5.18	5.70	5.99	6.29					
Hotel w/o Dining Facilities	3.89	4.28	4.71	5.18	5.70	5.99	6.29					
Laundromat	3.89	4.28	4.71	5.18	5.70	5.99	6.29					
Markets w/Garbage Disposal	5.84	5.84	5.84	5.84	5.84	5.99	6.29					
Mortuaries	5.84	5.84	5.84	5.84	5.84	5.99	6.29					
Professional Offices	3.89	4.28	4.71	5.18	5.70	5.99	6.29					
Repair shops/Service Stat	3.89	4.28	4.71	5.18	5.70	5.99	6.29					
Restaurants	6.28	6.28	6.28	6.28	6.28	6.28	6.29					
Schools and Colleges	3.89	4.28	4.71	5.18	5.70	5.99	6.29					

Following are examples of the proposed rates for four different customers.

Water and Wastewater Bill Comparison									
	Usage	Current	3/1/2011	1/1/2012	1/1/2013	1/1/2014	1/1/2015	1/1/2016	
Residential									
Water	5,000	27.03	31.28	34.08	36.44	38.25	40.21	42.24	
Wastewater	5,000	26.09	30.02	34.53	39.72	43.68	45.88	48.18	
Total		53.12	61.30	68.61	76.16	81.93	86.09	90.42	
% Inc.			15.4%	11.9%	11.0%	7.6%	5.1%	5.0%	
Water	25,000	190.53	195.78	211.08	222.54	233.75	245.56	257.94	
Wastewater	15,000	53.19	61.22	70.43	81.02	89.08	93.58	98.28	
Total		243.72	257.00	281.51	303.56	322.83	339.14	356.22	
% Inc.			5.4%	9.5%	7.8%	6.3%	5.1%	5.0%	
Non-Reside	ential								
Restaurant 1	1/2" Meter								
Water	130,000	565.00	577.60	624.60	658.10	692.10	727.10	763.50	
Wastewater	120,000	768.78	770.30	771.97	773.81	775.83	776.94	779.31	
Total		1,333.78	1,347.90	1,396.57	1,431.91	1,467.93	1,504.04	1,542.81	
% Inc.			1.1%	3.6%	2.5%	2.5%	2.5%	2.6%	
School/Colleg	ge 4" Mete	r							
Water	450,000	1,888.20	1,927.60	2,085.10	2,196.60	2,310.30	2,427.20	2,548.70	
Wastewater	124,000	497.54	547.42	602.41	662.53	729.03	766.10	804.47	
Total		2,385.74	2,475.02	2,687.51	2,859.13	3,039.33	3,193.30	3,353.17	
% Inc.			3.7%	8.6%	6.4%	6.3%	5.1%	5.0%	

Water and Westewater Bill Comparis

Rate Comparisons with Other Municipalities

The first two of the following graphs are for residential users with different levels of water consumption and wastewater generation; the third graph is for a restaurant.





Conclusion

In summary, the inverted tier water rate structure the Council adopted in 2007 has done what it was designed to do, as evidenced by reduced consumption both in the upper tiers and overall. Accomplishment of infrastructure repair and rehabilitation, ongoing operations and maintenance, and, where applicable, providing new capacity to support reasonable future growth, all require adequate financial resources within the water and wastewater enterprise funds. *The increases identified in this report were anticipated in the previous rate studies, and are still needed to assure that the City's highly complex and aged water and wastewater systems are rehabilitated and improved to provide adequate, safe, and reliable utilities services.*

Appendix A



City of Prescott

Water and Wastewater

2010 Rate Study Update

Council Presentation

January 2010



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City of Prescott Current Water Rate Structure



Water Rates Effective 1/1/2010*

Monthly Fixed Charges									
	Meter Size	Am	nount						
	5/8"	\$	6.60						
	3/4"		7.05						
	1"		7.95						
	1 1/2"		10.20						
	2"		12.90						

Residential (rate per 1,000 gallons)

Single	Family			Multi-Family (Per Unit) Non-Residential (Per U		Jnit)				
First 3,000	\$	2.86	-	First 1,700	\$	2.30	BI	ock 1	\$	2.61
Next 7,000		4.30		Next 3,300		3.46	BI	ock 2		3.92
Next 10,000		6.45		Next 5,000		5.19	BI	ock 3		5.88
Over 20,000		12.90		Over 10,000		10.39	BI	ock 4		11.76

Alternate Water Resources Fee

0.65

*Rates for Customers in the Town of Chino Valley - Add 30% to the above rates *Rates for Customers Outside City Limits - Add 39% to the above rates



City of Prescott Current Wastewater Rate Structure



Wastewater Rates Effective Jan 2010

Service Charge - Fixed F	Rate
Residential	\$ 12.54
	Per 1000
Classification	Gallons
Residential	2.71
Uniform Non-Residential	3.89
Bar w/o Dining Facilities	3.89
Car Wash	3.89
Dept/Retail Stores	3.89
Hospital/Convalescent	3.89
Hotel w Dining Facilities	4.18
Hotel w/o Dining Facilities	3.89
Laundry, Industrial	5.01

Classification	Per 1000 Gallons
Laundromat	3.89
Laundry, Commercial	3.89
Markets w Garbage Disposal	5.84
Mortuaries	5.84
Professional Offices	3.89
Repair Shops/Service Stations	3.89
Restaurants	6.28
Schools and Colleges	3.89

* Wastewater rates are based on average monthly water consumption during winter months



Residential Usage by Account Per Month – Last 12 Mths



Annual Avg Gallons/Mth = 5,213



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Water and WW Rate Comparison (5,000 Gals Water; 5,000 Gals WW)





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Factors Impacting 2010 Rate Plan

- Account growth has failed to meet even conservative 2008 forecast
- Significant decrease in usage from 2008, particularly in higher tiers
- Less impact fee revenue due to low growth and moratorium; means more of CIP must be funded through debt
- WIFA has tightened their approach to debt; limiting terms to 20 years

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Historical and Forecast Annual New Water Accounts





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City of Prescott Historical Water Consumption





economists.com



City of Prescott Avg. Monthly Usage Per Acct -- Residential





economists com



Historical and Forecast Water Consumption



Million Gallons





Water/WW Revenue Requirement



- City's utility budget has increased due primarily to factors beyond its control – inflation, regulatory requirements, etc.
- City's Capital Improvement Plan is the single biggest factor in setting rates, as it impacts rate plan in the following ways:
 - What projects are funded and at what cost
 - When projects are funded
 - How projects are funded (rates vs. other sources)
- We will present four (4) alternative CIP funding scenarios for Council to consider as it proceeds with this rate adjustment process and upcoming formulation of the FY 11 budget



CIP Funding Scenarios



		Funding Includes C	omponent from Rates
	Scenario	Big Chino	Improvements
	1	Yes	Yes
	2	No	Yes
	3	Yes	No
	4	No	No
economists c		NO ⁻ Page: 12 ana	TE: These funding scenarios are for lysis only, and are not recommendation

CIP Funding Scenarios



	Total CIP 2010 2019 (\$ Millions)							
	Big Chino							
Scenario	(Prescott Portion)	Water	Wastewater	Total				
1	\$76.4	\$106.0	\$132.7	\$315.1				
2	-	121.0	132.7	253.7				
3	76.4	106.0	62.3	244.7				
4	-	121.0	62.3	183.3				
economists.com		Page: 13						

CIP/Rate Scenario 1 (Residential) Big Chino and WWTPs Have Rates Funding Components



		S	SCENARIO:		CIP Scen 1 011210			
		Current	Apr-10	Jan-11	Jan-12	Jan-13	Jan-19	
Alternate Water Sc	ource Fee							
Vol Rate Per 1,000	Gallons	\$0.65	\$0.65	\$0.80	\$1.30	\$1.70	\$3.50	
WATER Rate								
Base Charge	5/8"	6.60	6.93	7.28	7.64	8.19	11.12	
Vol Rate Per 1,000	Gallons							
-	3,000	2.86	3.00	3.15	3.31	3.55	4.82	
3,001	10,000	4.30	4.52	4.74	4.98	5.34	7.25	
10,001	20,000	6.45	6.77	7.11	7.47	8.01	10.87	
20,001	Above	12.90	13.55	14.22	14.93	16.02	21.74	
WASTEWATER Ra	te							
Base Charge		12.54	12.54	15.05	17.31	21.63	30.37	
Vol Rate Per 1,000	Gallons	2.71	2.71	3.25	3.74	4.67	6.56	

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CIP/Rate Scenario Comparison 5,000 Gal Water -- 5,000 Gal WW



	Re	Residential Monthly Charges 5,000 Gallons Water, 5,000 Gallons WW							
Scenario	Current	Apr 2010	Jan 2011	Jan 2012	Jan 2013	Jan 2019			
2008 Study	\$53.12	\$53.12	\$59.06	\$69.01	\$75.07	na			
1	53.12	54.31	61.53	70.03	83.03	120.76			
		1.19	7.22	8.50	13.00				



CIP/Rate Scenario 2 (Residential) No Big Chino Funding From Rates; WWTPs Have Rates Funding Component



		SCENARIO:		CIP Scen 2 011210				
		Current	Apr-10	Jan-11	Jan-12	Jan-13	Jan-19	
Alternate Water So	urce Fee							
Vol Rate Per 1,000 C	Gallons	\$0.65	\$0.65	\$0.70	\$0.80	\$0.85	\$1.70	
WATER Rate								
Base Charge	5/8"	6.60	6.93	7.28	7.93	8.58	11.50	
Vol Rate Per 1,000 C	Gallons							
-	3,000	2.86	3.00	3.15	3.44	3.72	4.98	
3,001	10,000	4.30	4.52	4.74	5.17	5.59	7.49	
10,001	20,000	6.45	6.77	7.11	7.75	8.39	11.24	
20,001	Above	12.90	13.55	14.22	15.50	16.77	22.48	
WASTEWATER Rat	e							
Base Charge		12.54	12.54	15.05	17.31	21.63	30.37	
Vol Rate Per 1,000 C	Gallons	2.71	2.71	3.25	3.74	4.67	6.56	

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CIP/Rate Scenario Comparison 5,000 Gal Water -- 5,000 Gal WW



	Residential Monthly Charges 5,000 Gallons Water, 5,000 Gallons WW							
Scenario	Current	Apr 2010	Jan 2011	Jan 2012	Jan 2013	Jan 2019		
2008 Study	\$53.12	\$53.12	\$59.06	\$69.01	\$75.07	na		
1	53.12	54.31	61.53	70.03	83.03	120.76		
2	53.12	54.31 1.19	61.03 6.72	68.58 7.55	80.18 11.60	113.12		

CIP/Rate Scenario 3 (Residential) Big Chino has Rates Funding Component, WWTPs Do Not



		S	SCENARIO:		CIP Scen 3 011210			
		Current	Apr-10	Jan-11	Jan-12	Jan-13	Jan-19	
Alternate Water So	ource Fee							
Vol Rate Per 1,000	Gallons	\$0.65	\$0.65	\$0.80	\$1.30	\$1.70	\$3.50	
WATER Rate								
Base Charge	5/8"	6.60	6.93	7.28	7.64	8.19	11.12	
Vol Rate Per 1,000	Gallons							
-	3,000	2.86	3.00	3.15	3.31	3.55	4.82	
3,001	10,000	4.30	4.52	4.74	4.98	5.34	7.25	
10,001	20,000	6.45	6.77	7.11	7.47	8.01	10.87	
20,001	Above	12.90	13.55	14.22	14.93	16.02	21.74	
WASTEWATER Ra	te							
Base Charge		12.54	12.54	13.17	14.48	16.66	22.32	
Vol Rate Per 1,000	Gallons	2.71	2.71	2.85	3.13	3.60	4.82	

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CIP/Rate Scenario Comparison 5,000 Gal Water -- 5,000 Gal WW



	R	esidential Month	ly Charges 5,0	00 Gallons Water	, 5,000 Gallons WW	
Scenario	Current	Apr 2010	Jan 2011	Jan 2012	Jan 2013	Jan 2019
2008 Study	\$53.12	\$53.12	\$59.06	\$69.01	\$75.07	na
1	53.12	54.31	61.53	70.03	83.03	120.76
2	53.12	54.31	61.03	68.58	80.18	113.12
3	53.12	54.31 1.19	57.61 3.30	64.16 6.55	72.68 8.52	104.02

CIP/Rate Scenario 4 (Residential) Neither Big Chino nor WWTPs Have Rates Funding Component



		S	CENARIO:	CIP S			
		Current	Apr-10	Jan-11	Jan-12	Jan-13	Jan-19
Alternate Water So	ource Fee						
Vol Rate Per 1,000	Gallons	\$0.65	\$0.65	\$0.70	\$0.80	\$0.85	\$1.70
WATER Rate							
Base Charge	5/8"	6.60	6.93	7.28	7.93	8.58	11.50
Vol Rate Per 1,000	Gallons						
-	3,000	2.86	3.00	3.15	3.44	3.72	4.98
3,001	10,000	4.30	4.52	4.74	5.17	5.59	7.49
10,001	20,000	6.45	6.77	7.11	7.75	8.39	11.24
20,001	Above	12.90	13.55	14.22	15.50	16.77	22.48
WASTEWATER Ra	ite						
Base Charge		12.54	12.54	13.17	14.48	16.66	22.32
Vol Rate Per 1,000	Gallons	2.71	2.71	2.85	3.13	3.60	4.82

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CIP/Rate Scenario Comparison 5,000 Gal Water -- 5,000 Gal WW



	Residential Monthly Charges 5,000 Gallons Water, 5,000 Gallons WW									
Scenario	Current	Apr 2010	Jan 2011	Jan 2012	Jan 2013	Jan 2019				
2008 Study	\$53.12	\$53.12	\$59.06	\$69.01	\$75.07	na				
1	53.12	54.31	61.53	70.03	83.03	120.76				
2	53.12	54.31	61.03	68.58	80.18	113.12				
3	53.12	54.31	57.61	64.16	72.68	104.02				
4	53.12	54.31 1.19	57.11 2.80	62.71 5.60	69.82 7.11	96.38				

Presentation Summary



- Higher water and wastewater rates are a fact of life throughout Arizona and the USA
- Lower growth, reduced usage levels and economic downturn have adversely impacted rate and financial plan
- Lessened impact fees from growth and moratorium is contributing to higher rates





Presentation Summary

- Ultimate rate plan implemented depends upon how City chooses to fund the Big Chino Project, WWTP process and capacity improvements, and other CIP projects
- An alternative to funding the WWTPs in part from rates is issuance of general obligation debt supported by property tax
- Alternatives to funding the Big Chino Project in part from rates includes a public-private partnership (P3), and issuance of general obligation debt supported by property tax







Appendix B

Capital Requests - Water/Alt Water

Project Description	Ops	Imp	FY2011	FY2012	FY2013	FY2014	FY2015	FY2016
Surface Water Recharge Pipeline	0%	100%	3,247,854					
Airport Zone 12 New Tank Reservoir & Booster Station	10%	90%	3,075,000					
Prescott Canyon 1.25 MG Tank Reservior & Piping	25%	75%	2,285,814					
Airport Zone 12 Tank Reservoir Transmission Piping	10%	90%	2,200,000					
Big Chino Water Ranch (BCWR)	20%	80%	1,308,750	1,500,000	1,500,000	1,250,000	1,000,000	1,000,000
Copper Basin Tank Reservoir	90%	10%	1,900,000	930,000				
New Thumb Butte Reservoir	90%	10%	1,680,000					
Water Meter Change-Out Program	100%	0%	1,500,000	200,000				
Airport Zone Production/Recovery Wells	10%	90%	1,330,000	133,000	1,197,000	133,000	1,197,000	
Prescott Resort Pump Station Upgrade	25%	75%	1,300,000					
Small Water Main Replacements	100%	0%	1,100,000	1,000,000	1,167,000	1,061,000	1,239,000	1,126,000
Upper Thumb Butte Tank	90%	10%	1,075,000					
Williamson Valley Road	90%	10%	1,000,000					
Rosser Street Reconstruction & Utility Upgrade	100%	0%	800,000					
Lower Thumb Butte Pump Sta	90%	10%	775,000					
12" Line Thumb Butte Road - Hassayampa Village Rd to Lower Thumb Butte PS	50%	50%	700,000					
A/P New Zone 101 Pump Station	10%	90%	600,000	2,687,000				
Intermediate Pump Station and Reservoirs	80%	20%	500.000					
Indian Hill Reservoir	50%	50%	300,000					
Arsenic Treatment Plant	100%	0%	298,000					
Granite Creek and Willow Creek Dam Repairs	100%	0%	250,000	250,000				
Copper Basin Tank Reservoir Piping - Sheriff's Posse Trail to New Reservoir	90%	10%	210,500	195,500				
Water Model Update	100%	0%	200,000	,				232,000
Telemetry (SCADA) System Install/Upgrade Program	70%	30%	193.000					,
Irrigation Efficiency Enhancements (Heritage Park & Roughrider Field)	100%	0%	160.000					
Storage Tank Maintenance Program	100%	0%	155,000	160,000	165,000	170,000	176,000	182,000
Yavapai Hills Lower Pump Station Upgrade	25%	75%	150,000	800,000				,
Capital Contingencies	100%	0%	150,000	155,000	160,000	165,000	170,000	176,000
Water Production/Distribution Warehouse	100%	0%	150,000	,				,
Haisley A (Virginia) Pump Station Rehabilitation	90%	10%	110,000	390,000				
Hassavampa Pump Station - New Zone 19	100%	0%	100,000	919,000				
Booster Station Upgrade	100%	0%	100,000	103,000	106,000	109,000	112,000	115,000
12" Line Virginia St - Virginia St Pump Station to Foothills Pump Station	90%	10%	75,000	550,000				,
Fire Hydrants	100%	0%	42,000	44,000	46,000	48,000	50,000	52,000
Production Well Maintenance	100%	0%	40,000	42,000	44,000	46.000	48,000	50,000
PRV Upgrades	100%	0%	37.000	39,000	41.000	43.000	45.000	47.000
Senator Highway	100%	0%	15,000	100,000	,	- ,	- ,	,
Rates Updates	100%	0%	12,500	15,000		17,000		19,000
Leak Detection Program	100%	0%	11.000	12,000	13.000	14.000	15.000	16.000
Maintenance Management	100%	0%	10.000	,	-,	,	- ,	-,
Old North Tank Reservoir Repl	100%	0%	,	4.599.000				
Park Avenue	100%	0%		1,130,000				
Willow Creek 14" Transmission Main	50%	50%		646.000				
Robinson Drive	90%	10%		526.000				
Haisley New Tank Reservoir	50%	50%		513,000	1,419,000			
SR69 Corridor All Phases Water Infrastructure	0%	100%		510,000	1,650,000			

Capital Requests - Water/Alt Water

Project Description	Ops	Imp	FY2011	FY2012	FY2013	FY2014	FY2015	FY2016
Mt Club System Cross Conn	100%	0%		500,000				
36" Line Douglas Ave - Willow Creek Road to North Reservoir	100%	0%		462,000				
South Mt Vernon	100%	0%		400,000				
Upper Rancho Vista Pump Station Upgrade	90%	10%			478,000			
12" Line Skyline, Horizon, Lookout - Upper Thumb Butte PS to Upper TB Tank	50%	50%			75,000	375,000		
Mingus Tank Reservoir Replacement	100%	0%				600,000	3,700,000	
18" Line Smoke Tree Lane - 30" Main at Willow Creek to Birchwood Cove	90%	10%				200,000	1,465,000	
12" Line Meadowbrook, Forest Hills Rd - Thumb Butte Rd to Thumb Butte Tank	80%	20%				160,000	1,100,000	
Mingus Pump Station Rehabilitation	0%	100%						100,000
Unidentified Projects Contingency		_		5,000,000				
		-	\$ 29,146,418	\$ 24,510,500	\$ 8,061,000	\$ 4,391,000	\$ 10,317,000	\$ 3,115,000

Capital Requests - Wastewater

Page No.	Project Description			FY2011	FY2012	FY2013	FY2014	FY2015	FY2016
102	Airport Phase 1 (3.2MG)	20%	80%	2,860,000	7,340,000	26,000,000	5,400,000		
103	Sundog Filter Replacement / Denitrification	100%	0%	1,500,000					
104	Sewer Mainline Repl/Rehab	80%	20%	1,850,000	1,030,000	103,000	1,061,000	107,000	1,093,000
105	Cliff Rose Lift Station Upgrade	0%	100%	791,361					
106	Granite Dells - Centerpointe East Wastewater Improvement	0%	100%	500,000	1,000,000	500,000			
107	Sundog Collector/ Sundog Ranch Road (Storm Ranch)	0%	100%	395,000					
108	Sundog Digester Cleaning	100%	0%	300,000			328,000		
109	Capital Contingencies	50%	50%	155,000	160,000	165,000	170,000	176,000	182,000
110	Lift Station Rehabilitation	100%	0%	150,000	150,000	153,000	157,000	111,000	115,000
21	Rosser Street		100%	139,100					
18	Williamson Valley Rd		100%	130,000					
111	Chemical Root Control	100%	0%	105,000	80,000	83,000	115,000	89,000	92,000
47	South Mount Vernon	35%	65%	15,000	520,000				
88	Rate Analysis	0%	100%	12,500	15,000		17,000		19,000
N/A	Maintenance Management	30%	70%	10,000					
112	Sundog Solids Dewatering	45%	55%		2,320,000	5,280,000			
113	Granite St - Granite Creek to Leroux	35%	65%		800,000	1,400,000	1,400,000	1,400,000	
114	Sundog Trunk Main	65%	35%		750,000		350,000	3,250,000	1,820,000
44	Park Ave	100%	0%		674,000				
48	Robinson Drive		100%		349,000				
115	WW Collection Model Update				200,000				
116	WWTP SCADA System	30%	70%		75,000	75,000			
117	Hassayampa	80%	20%				650,000		2,376,000
118	Sundog Headworks, Septage Receiving and Odor Control	80%	20%					340,000	3,400,000
119	Pleasant Valley	30%	70%						600,000
120	Brush-Lincoln (See Gurley)	85%	15%						100,000
	Unidentified Project Contingency				5,000,000				
			_	8,912,961	20,463,000	33,759,000	9,648,000	5,473,000	9,797,000