

City of Prescott Fiscal Year 2012

City Council Workshop
May 17, 2011



FY 2012 Budget Highlights

- Major challenges faced in preparing the FY 12 budget
 - Economy and census impacts to State collected revenues (\$1.2 million reduction)
 - Increases in employee insurance and retirement costs
 - No growth in local tax revenues
 - Increases in utility and fuel costs
 - Increases in various State fees
- All funds have been balanced for FY 12
- Balance is still available in Vehicle Replacement Fund for critical replacements
- All mission-critical City services remain covered

EVERETT **PRESCOTT**
ARTIZONA
Everybody's Hometown

Actions Required to Balance the Budget

- Vacant positions continue to be frozen and eliminated where possible (65.35 since FY09)
- Employee contributions for health insurance and retirement have been increased
- No COLA or merit pay increases
- Vehicle replacement program restructured and annual department contributions deferred
- Non-critical training deferred
- Non-critical operating supplies deferred
- Facilities maintenance deferred

Service Level Reductions & Impacts

- Elimination of Parks & Rec programs including Teen Zone, youth camps, youth/teen summer & afterschool programs, Tiny Tot Olympics, Hershey's track & field and Halloween events, adult flag football league
- Reductions in the Senior Olympics and the SNAP program
- Reduction in watering and field maintenance affecting health and appearance of fields
- Reductions in median landscaping and maintenance
- Elimination of many Parks & Rec and golf course seasonal positions
- Downtown Library hours reduced 8%
- Gateway Branch Library hours reduced; Branch to close Spring 2012
- Magazine and newspaper subscriptions cancelled at the Adult Center Micro-Branch Library
- Continued equipment replacement deferral requires more/costly maintenance, slows response to service requests

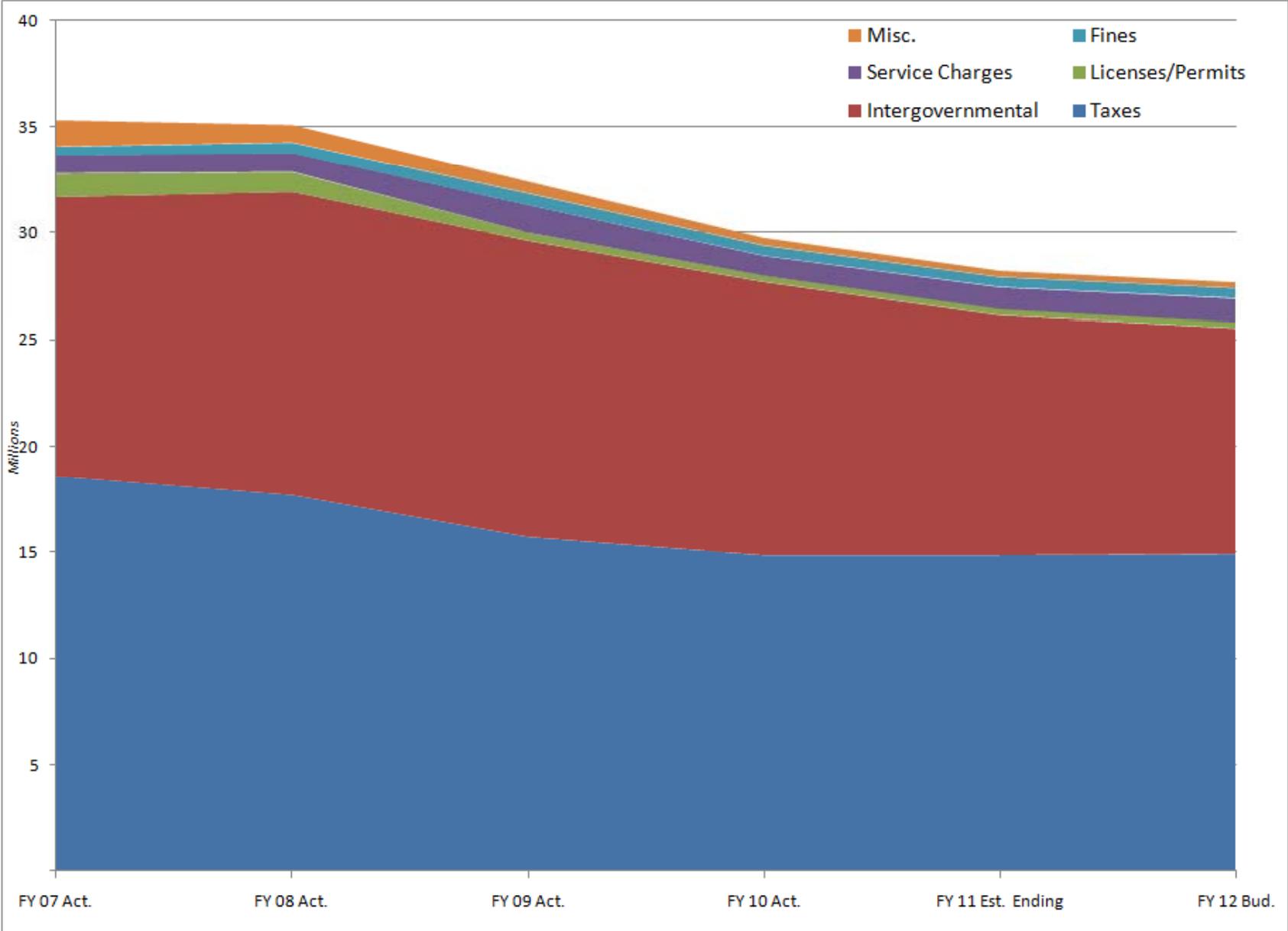
More Service Level Reductions & Impacts

- Number of sworn police officers presently 68, down from 75
- Reduction in Community Based Policing including elimination of School Resource Officers, DARE program, blight clean-up program, bicycle safety rodeos, and crime free multi-housing program.
- Decreased focused enforcement including traffic, high crime areas (parks/transient issues), underage drinking, and warrant details
- Backlog of deferred Fire Dept. rolling stock replacement will be expensive to catch up
- Third year of virtually no replacement of other Fire Dept. capital equipment
- Facilities staff of 2.5 responsible for 550,000 sq. ft. means requests for assistance critical need only, others deferred
- Custodial service reductions in many City facilities
- Personnel reductions slowing completion/delivery of projects
- Due to personnel reductions mandated compliance with local, state and federal reporting requirements lessens productive time available for accomplishing departmental work

General Fund



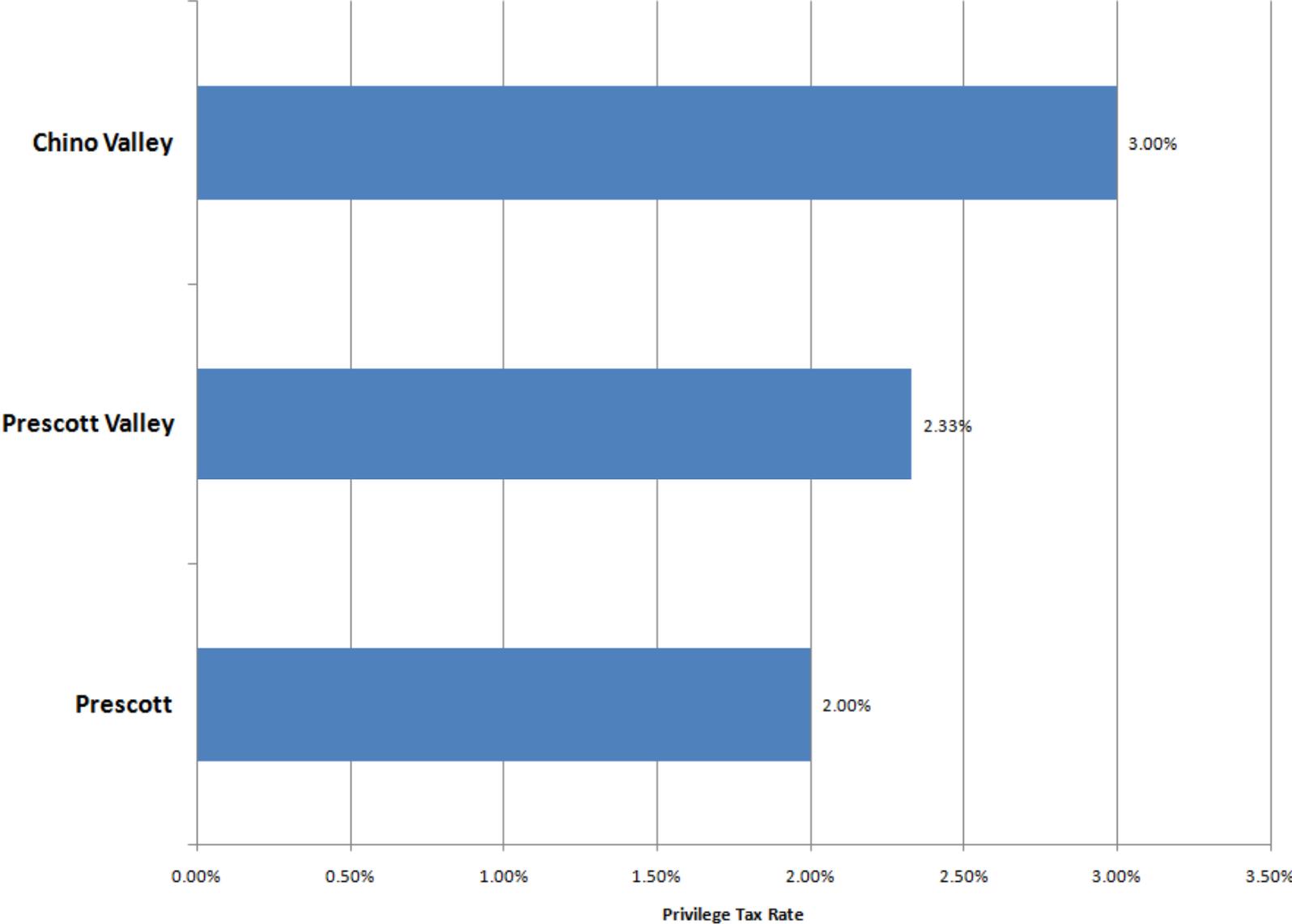
General Fund Revenue Comparison



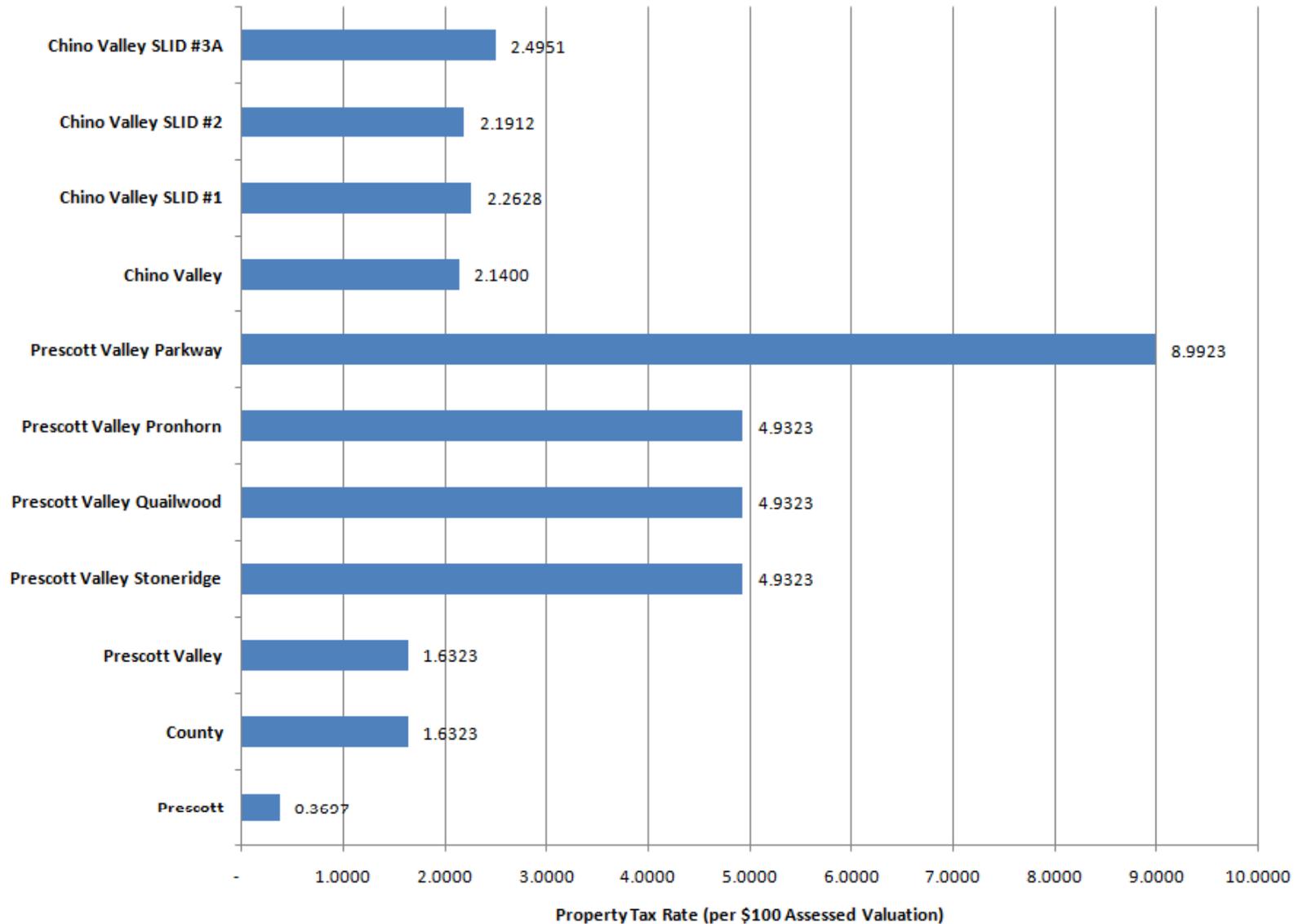
General Fund Revenues

	FY 2011 Budget	FY2012 Budget	% Chg Budget	% of Total
Taxes				
Sales/Use Tax	11,922,500	11,924,000	0.0%	43.1%
Primary Property Tax	1,251,978	1,255,878	0.3%	4.5%
Franchise Taxes	1,700,240	1,735,747	2.1%	6.3%
Taxes	14,874,718	14,915,625	0.3%	53.9%
Intergovernmental Revenues				
State Sales Tax	3,058,659	3,014,378	-1.4%	10.9%
State Income Tax	3,967,662	3,362,918	-15.2%	12.2%
State Vehicle License	2,235,363	2,115,643	-5.4%	7.7%
Joint Dispatch	1,106,397	1,106,896	0.0%	4.0%
Library	941,436	688,225	-26.9%	2.5%
Other	345,000	331,516	-3.9%	1.2%
Intergovernmental Revenues	11,654,517	10,619,576	-8.9%	38.4%
Licenses and Permits	300,750	306,600	1.9%	1.1%
Service Charges	1,150,800	1,089,850	-5.3%	3.9%
Fines & Forfeitures	455,500	450,750	-1.0%	1.6%
Miscellaneous	325,344	267,750	-17.7%	1.0%
Total General Fund Revenue	\$ 28,761,629	\$ 27,650,151	-3.9%	

Local Sales Tax Rate Comparison



Property Tax Rate Comparison



Property Tax Rate Comparison

Property Tax on \$200,000 Residence Tax Year 2010

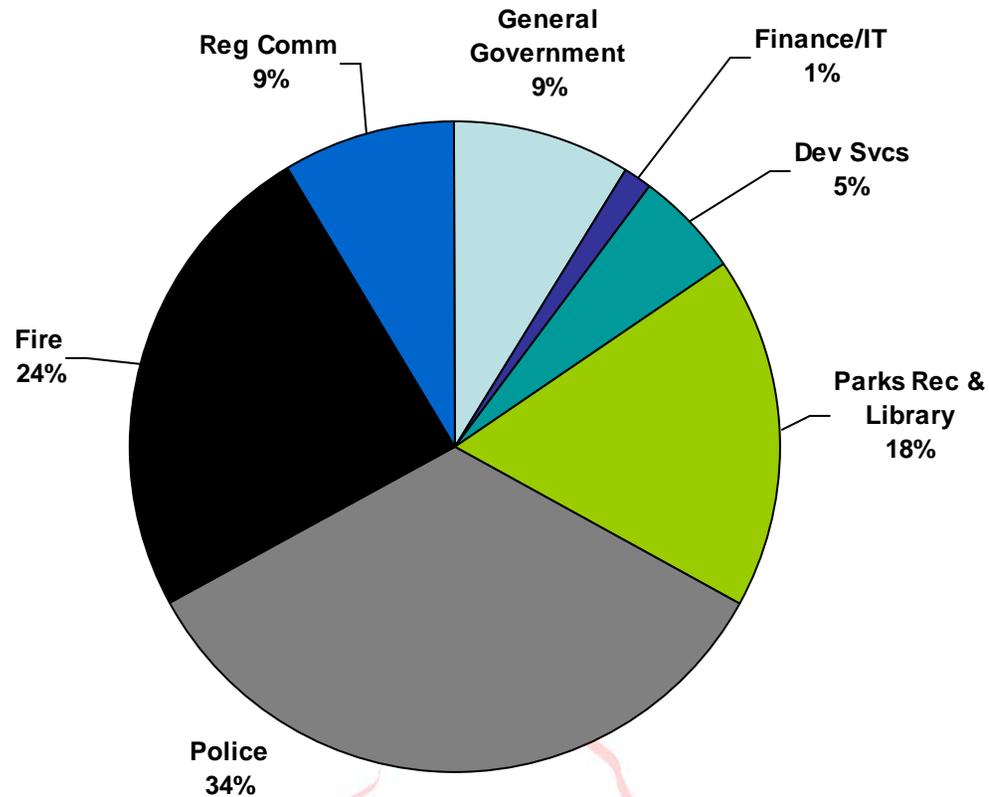
TAXING ENTITY	COUNTY RESIDENCE			CITY RESIDENCE			DIFFERENCE	
	PRIMARY	SECONDARY	TAX DUE	PRIMARY	SECONDARY	TAX DUE		
YAVAPAI COUNTY & AHCCCS/ALTCS	270.48	-	270.48	270.48	-	270.48	-	20.8%
SCHOOL EQUALIZATION	71.28	-	71.28	71.28	-	71.28	-	5.5%
PRESCOTT UNIFIED SCHOOL #1	468.52	48.78	517.30	468.52	48.78	517.30	-	39.9%
JTED	-	10.00	10.00	-	10.00	10.00	-	0.8%
YAVAPAI COMMUNITY COLLEGE	240.92	31.26	272.18	240.92	31.26	272.18	-	21.0%
FIRE DISTRICT ASSISTANCE***	-	16.26	16.26	-	16.26	16.26	-	1.3%
YAVAPAI COUNTY LIBRARY DISTRICT	-	23.76	23.76	-	23.76	23.76	-	1.8%
YAVAPAI FLOOD CONTROL DISTRICT	-	39.88	39.88	-	39.88	39.88	-	3.1%
CENTRAL YAVAPAI FIRE DISTRICT	-	375.48	375.48	-	-	-	(375.48)	0.0%
CITY OF PRESCOTT	-	-	-	34.74	41.86	76.60	76.60	5.9%
TOTAL	1,051.20	545.42	1,596.62	1,085.94	211.80	1,297.74	(298.88)	100.0%

***FIRE DISTRICT ASSISTANCE HAS NOTHING TO DO WITH EITHER CYFD OR CITY

	FY10	FY11	DIFFERENCE
City Tax Rate per \$100 Assessed Val.			
Primary Tax Rate	0.1695	0.1737	0.0042
Secondary Tax Rate	0.2002	0.2093	0.0091
Total Tax Rate	0.3697	0.3830	0.0133



General Fund Operating Expenditures



General Fund Operating Expenditures

	FY11	FY12	
	Budget	Budget	% Change
City Council	58,134	52,066	-10.4%
City Clerk	172,987	105,681	-38.9%
City Court	523,160	522,912	0.0%
City Manager (HR, Tourism, etc)	1,584,441	1,475,215	-6.9%
Legal Department	306,928	282,631	-7.9%
Finance/Information Technology	447,844	392,503	-12.4%
Development Services	1,608,515	1,477,238	-8.2%
Parks, Recreation & Library	5,331,906	4,800,207	-10.0%
Police Department	9,067,321	9,283,734	2.4%
Fire Department	6,851,841	6,733,147	-1.7%
Regional Communications	2,315,496	2,388,048	3.1%
Total General Fund Operating	28,268,573	27,513,383	-2.7%

General Fund FY12 Capital Outlay/Projects

<u>Page No.</u>	<u>Description</u>	<u>Budgeted Amount</u>
N/A	Carryover Projects	163,940
	FY12 Capital Outlay/Projects	
N/A	Partnering Projects (Parks & Rec)	30,000
1	Neighborhood Cleanup	10,000
2	General Plan Update	7,000
	Total General Capital/Projects	210,940

Most General Fund capital outlay deferred or eliminated



General Fund Unfunded Capital FY 13-17

Page No.	Project Description	FY2013	FY2014	FY2015	FY2016	FY2017
	<u>Finance/Information Technology</u>					
3	IT Data Center Expansion	15,000	200,000			
	Total Finance/IT	15,000	200,000	-	-	-
	<u>Parks, Recreation & Library</u>					
4	Equipment Replacement (Backhoe, Tractors, Gators, Mowers, etc)	230,000				
5	Pioneer Park Four-Plex - Pave Runway, Drainage Study	120,000				
6	Watson Lake South Ramp Extension	10,000				
7	Turf Equipment - Rake-o-vac	30,000				
8	Pioneer Maintenance Shop Upgrades Ventilation System	12,000				
9	Prescott Lakes Trails	12,000				
10	Willow Creek Park - New Restroom	212,000				
11	Willow Lake Wetlands Boardwalk	150,000				
12	Watson Lake Park - Campground Renovation	95,000				
13	Goldwater - Asphalt Replacement / Drainage Control	100,000				
14	Trail System Maintenance Utility Vehicle	7,000				
15	Portable Bleachers	80,000				
16	Roughrider Park / Heritage Park Permanent Fence Replacement		170,000			
17	SR89 Parking / Trailhead		250,000			
18	Heritage Scoreboards - Fields 3 & 4 / Wall Repair		17,000			
19	City Wide Turf Equip. / Herbicide Sprayer, Buffalo Blower, etc.		55,000			
20	Parks Maintenance Facility - Pave Drive / Yard		150,000			
21	Heritage Park Light Replacement		225,000			



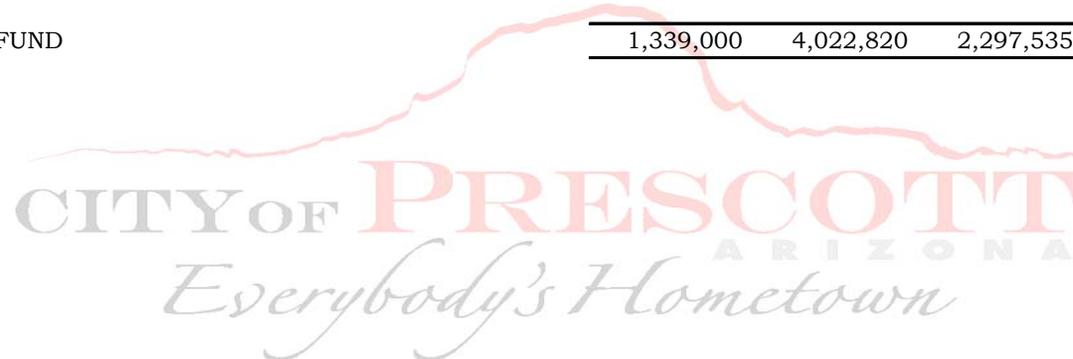
General Fund Unfunded Capital FY 13-17

Page No.	Project Description	FY2013	FY2014	FY2015	FY2016	FY2017
22	Roughrider Park Lower Field Stadium Seating Concrete Cap			80,000		
23	Willow Creek Park - New Irrigation System			50,000		
24	Sand Volleyball Complex Restoration/ Restrooms			595,000		
25	Ken Lindley Field Lighting Improvements			195,000		
26	Flinn Park / Granite Creek Park - New Restrooms			450,000		
27	Granite Creek Park Lighting			60,000		
28	Ken Lindley Field Seating				100,000	
29	Pioneer Park - Mountain Bike Skills Park				140,000	
30	Prescott West Trails - Trailhead / Parking Lot				160,000	
31	Willow Lake South Trailhead Parking				310,000	
32	Infield Materials				12,000	
<u>Library</u>						
33	Branch Library in North Prescott			622,000	4,840,060	
Total Parks, Recreation & Library		1,058,000	867,000	2,052,000	5,562,060	-
<u>Police</u>						
34	Firearms Range Security Fencing & Lighting	150,000				
35	Mobile Data Computers/Auto Vehicle Locators	50,000		50,000		50,000
36	Crisis Negotiation Phone	34,000				
37	Dictation/Transcription System	32,000				
38	Partially Enclosed Shooting Range		2,700,000			
39	Police Commanders Vehicles		90,770			
40	Walk-In Freezer Maintenance/Replacement		15,050			
41	Mobile Emergency Command Center Vehicle			492,035		



General Fund Unfunded Capital FY 13-17

Page No.	Project Description	FY2013	FY2014	FY2015	FY2016	FY2017
42	Night Vision System (SWAT-12)			24,000		
43	Interview Room Audio Visual Recording Equipment			15,500		
44	Varda Alarm			6,000		
45	Public Safety Training Center				15,500,000	
46	Indoor Shooting and Prop House				270,000	
47	Armored Personnel Carrier				240,000	
48	Computer Voice Stress Analyzer				12,000	
49	Main Police Station Facility					16,287,900
50	Police Glock Handguns					30,250
	Total Police	266,000	2,805,820	587,535	16,022,000	16,368,150
<u>Fire</u>						
51	Existing Fire Station Refurbishment		150,000			
52	Cardiac Monitors			200,000		
53	Self-Contained Breathing Apparatus (SCBAs)			80,000	80,000	
54	Heavy Extrication Equipment				20,000	
55	Fire Station #76 - Design and Build				300,000	3,000,000
56	Fire Station #77 - Design and Build				300,000	3,000,000
57	Fire Station #78 - Design and Build				300,000	3,000,000
	Total Fire	-	150,000	280,000	1,000,000	9,000,000
TOTAL GENERAL FUND		1,339,000	4,022,820	2,297,535	17,744,000	25,368,150



Unfunded General Fund Capital Outlay/Projects FY 12

Page No.	Project Description	FY2012
<u>General Government</u>		
48	Computer Replacement - City Court	15,300
	Total General Government	<u>15,300</u>
<u>Facilities Maintenance</u>		
49	Rodeo Grandstands - Electrical Upgrades	882,532
50	Rodeo Grounds Restrooms	575,000
51	Rodeo Grandstands - Concessions	350,000
52	Rodeo Grandstands Roof Replacement	270,000
53	Rodeo Grandstands Concrete Remediation	257,100
54	Rodeo Grounds Lead Paint & Asbestos Survey	27,300
	Total Facilities Maintenance	<u>2,361,932</u>
<u>Finance/Information Technology</u>		
55	E-Mail Archiving System	75,000
	Total Finance/IT	<u>75,000</u>
<u>Parks, Recreation & Library</u>		
56	Roughrider Parking Lot Improvements/Lights Replacement	280,000
57	ADA Compliant Play Area Surfacing	200,000
58	Skate Park Lighting/Concrete Sealer	60,000
59	Park System Restroom Conservation Improvements	50,000
	Total Parks, Recreation & Library	<u>590,000</u>



General Fund Capital Improvement Reserve

Page No.

	Available Fund Balance for FY12 Projects	\$ 6,793,220
	Contractual Agreements:	
	Economic Development & Projects	1,400,000
	Carryover Projects:	
N/A	Radio Infrastructure	426,790
N/A	City Hall Heating/Cooling	147,597
N/A	Old Clubhouse Refresh	71,227
	Total Carryover Projects:	645,614
	New Projects:	
N/A	Grants - City Match - Transfers Out	669,655
70	Narrowband Compliant Radios	145,040
N/A	Regional Communications Capital	100,000
71	Ken Lindley Wall Correction	25,000
	Total New Projects	939,695
	Unreserved Fund Balance	446,890
	Reserved Fund Balance*	3,361,021

*\$3,004,934 for Golf Course interfund loan

*\$356,087 for Recreation Impact Fee interfund loan



Special Revenue Funds



HURF, Streets & Open Space

	FY11 Budget	FY12 Budget	% Change
Revenues			
Sales Tax	11,450,000	11,545,000	0.8%
Highway Users Revenue Funds	2,934,709	2,485,394	-15.3%
Partnering - CYMPO	3,172,639	2,955,100	-6.9%
Charges for Services	225,721	227,135	0.6%
Interest Income	51,000	50,000	-2.0%
Miscellaneous	313,290	308,974	-1.4%
Total Revenues	18,147,359	17,571,603	-3.2%
Other Funding Sources			
Bond Issue	8,013,193	-	-100.0%
Transfers In	400,059	289,775	-27.6%
Total Other Funding Sources	8,413,252	289,775	-96.6%
Total Revenues and Other Funding Sources	26,560,611	17,861,378	-32.8%
Expenditures			
Operating	5,239,367	5,826,929	11.2%
Debt Service	1,652,258	2,352,781	42.4%
Open Space	500,000	500,000	0.0%
Motor Vehicles/Equipment	-	182,000	
Street Projects	21,940,474	26,988,613	23.0%
Total Expenditures	29,332,099	35,850,323	22.2%
Other Use of Funds			
Transfers Out - Economic Incentives	342,750	-	-100.0%
Total Other Use of Funds	342,750	-	-100.0%
Total Expenditures and Other Use of Funds	29,674,849	35,850,323	20.8%

HURF, Streets & Open Space FY12 Projects

Page No.	Project Description	Budgeted Amount
N/A	Open Space	500,000
	Motor Vehicles/Equipment:	
72	Flail Mower for ROW Maintenance	105,000
73	Asphalt Recycler	65,000
74	Asphalt Hot Box	12,000
	Subtotal Motor Vehicles/Equipment	182,000
	Street Capital Outlay/Projects:	
75	Williamson Valley Road	6,900,000
76	Pavement Preservation	4,315,272
77	Senator Highway Reconstruction	3,734,753
78	Park Avenue Reconstruction	2,257,616
79	Rosser Reconstruction	2,049,256
80	Mt Vernon Avenue	1,847,935
81	Clubhouse Drive Relocation	700,000
82	Highway Safety Improvement Grant	600,000
83	Yavapai Hills Drainage	550,000
84	Blackhawk Subdivision Drainage	550,000
85	Cliffrose - Marvin Gardens Drainage	534,000
86	Cliffrose - Boardwalk Drainage	356,000
87	Willow Creek Wall Repair	250,000
88	Willow Creek Channel	235,000
89	NPDES PHII Implementation	217,600
90	SR89/Phippen Roundabout	200,000
91	Jovian Dr/North Fork Drainage	180,000

HURF, Streets & Open Space FY12 Projects

Page No.	Project Description	Budgeted Amount
92	Intersection Signalization	175,000
93	Aerial Images	175,000
94	Ruger Road Realignment	150,000
95	Annual Pavement Marking	150,000
96	FEMA Flood Insurance Maps Update	140,000
97	CYMPO Long Range Plan	92,600
98	Transit FTA Sec 5303 A	92,390
99	Engineering & Safety Projects	80,000
100	Overland Trail Bridge	75,000
101	City Shop UST Release	60,667
102	Unpaved Streets	50,000
N/A	SR89 Widening - Design	50,000
103	Walker Road Rehab	50,000
104	FTA Grant Management	35,000
105	Pavement Management System	30,000
106	Sidewalks - ADA Compliance	25,000
107	Stormwater Management	25,000
108	Signal Replacement Equipment	25,000
109	Street Lights	10,000
N/A	SR89A/Side Road	8,524
2	General Plan Update	7,000
110	Traffic Calming - Various Streets	5,000
	Subtotal Street Projects	26,988,613
	Total Capital Outlay/Projects	27,670,613

HURF, Streets & Open Space CIP

FY13-17

Page No.	Project Description	FY2013	FY2014	FY2015	FY2016	FY2017
N/A	Open Space	500,000	500,000	500,000	500,000	
76	Pavement Maintenance and Preservation	4,372,630	4,503,809	4,638,923	4,778,091	4,921,434
82	Highway Safety Improvement Grant Program (HISP)	600,000	600,000	600,000	600,000	600,000
83	Yavapai Hills Drainage Improvements	550,000	550,000	550,000	550,000	550,000
87	Willow Creek Wall Rehabilitation	100,000	100,000			
88	Willow Creek Channel Improvements	50,000	600,000	600,000		
89	NPDES	150,000	175,000	175,000	175,000	175,000
90	SR89/Side Road Connector Roundabout	200,000		1,128,432		
92	Intersection Signalization Project	325,000		325,000		325,000
94	Ruger Road Realignment and SR89 Roundabout	1,210,830				
95	Annual Pavement Marking Contract	150,000	150,000	150,000	150,000	150,000
99	Engineering and Safety Projects	50,000	50,000	50,000	50,000	50,000
100	Overland Trail Bridge Reconstruction - Design	500,000				
103	Walker Road Reconstruction	655,000				
105	Pavement Management	30,000	30,000	30,000	30,000	30,000
107	Stormwater Management Maintenance Program	50,000	75,000	100,000	100,000	100,000
106	Sidewalk Extensions - ADA Compliance	25,750	26,523	27,318	28,138	28,982
108	Signal Replacement Equipment	25,000	25,000	25,000	25,000	
109	Street Lights (New and Replacement)	10,000	10,000	10,000	10,000	
2	Update of 2003 General Plan	3,000				
110	Traffic Calming - Various Streets	25,000	25,000	25,000	25,000	
111	Downtown Street Reconstruction/Drainage/Utilities	100,000				
112	Traffic Signal Design - Various Locations	10,000		10,000		10,000
113	Sundog Connector Storm Ranch - DA City Share		1,420,635			
		9,692,210	8,840,967	8,944,673	7,021,229	6,940,416

Governmental Impact Fees

	Parks	Streets	Recreation	Public Buildings
	(\$715)	(\$469)	(\$401)	(\$275)
Beginning Balance	1,445,076	31,009	(356,087)	538,770
Funding Sources				
Revenues				
Impact Fees	125,125	82,075	70,175	48,125
Interest	25,000	1,500	200	8,000
Rent				
Total Revenues	<u>150,125</u>	<u>83,575</u>	<u>70,375</u>	<u>56,125</u>
Total Funding Sources	<u>150,125</u>	<u>83,575</u>	<u>70,375</u>	<u>56,125</u>
Expenditures				
Kuebler Baseball Field (carryover)	712,475	-	-	-
Kuebler Complex Parking Lot (Page 114)	426,000	-	-	-
Sundog Trailhead Restroom - Peavine Trail (Page 115)	212,000	-	-	-
Prescott Lakes Trails (Page 116)	12,000	-	-	-
Impact Fee Analysis	11,000	7,500	6,000	4,500
Transfers Out (Willow Crk Rd - Increased Capacity)	-	75,000	-	-
Total Expenditures	<u>1,373,475</u>	<u>82,500</u>	<u>6,000</u>	<u>4,500</u>
Ending Balance, 6/30	221,726	32,084	(291,712)	590,395

Recreation Impact Fees deficit covered by Interfund Loan from Capital Improvement Fund



Governmental Impact Fees

	Library (\$253)	Fire (\$525)	Police (\$589)
Beginning Balance	293,806	441,526	459,418
Funding Sources			
Revenues			
Impact Fees	44,275	91,875	103,075
Interest	4,000	7,000	8,500
Rent		22,510	
Total Revenues	<u>48,275</u>	<u>121,385</u>	<u>111,575</u>
Total Funding Sources	<u>48,275</u>	<u>121,385</u>	<u>111,575</u>
Expenditures			
Impact Fee Analysis	4,000	8,000	9,000
Total Expenditures	<u>4,000</u>	<u>8,000</u>	<u>9,000</u>
Ending Balance, 6/30	338,081	554,911	561,993



Transient Lodging (Bed) Tax FY12

	FY11 Budget	FY12 Tourism Department Recommend Items	FY12 Working Budget for Discussion
Beginning Cash Balance, 7/1	\$ 122,532		\$ 128,844
Funding Sources			
Transient Occupancy Tax	460,980		526,624
Audits, Penalties and Interest	-		1,500
Subtotal	460,980		528,124
Total Projected Funding			656,968
Expenditures/Transfers:			
Tourism Marketing and Promotion	175,000	210,000	210,000
Signature Events	50,000	50,000	45,000
Courthouse Lighting	30,000	30,000	30,000
Sharlot Hall Museum	25,000	25,000	25,000
Frontier Days Marketing	20,000	20,000	20,000
Support for the Arts (PAAHC)	15,000	30,000	15,000



Transient Lodging (Bed) Tax FY12

	FY11 Budget	FY12 Tourism Department Recommend Items	FY12 Working Budget for Discussion
Prescott Creeks Match	12,500	12,500	12,500
Transfer Out to Parking Garage	17,611	67,355	67,355
4th of July Celebration	64,250	64,250	60,000
Parks Tourism Venues/Amenities (3)	-		27,210
Athletic Tournaments Promotion	30,327		26,233
Special Events Support/City Overtime	20,000	20,000	20,000
Open Space Management	15,000	15,000	10,000
Elks Opera House	35,000	15,000	5,000
Tourism Video Marketing Production	10,000	10,000	9,000
Rodeo Grounds Master Plan (4)	25,000		44,000
Centennial Celebration		25,000	25,000
North Clubhouse Upgrades	15,000		-
Prescott Film Festival (5)	5,000		-
Contingency (6)	27,566		-
Total Expenditures	592,254		651,298
Ending Cash Balance, 6/30/12			5,670



Other Special Revenue Funds

	<u>Acker Trust</u>	<u>Gifts & Donations</u>
Beginning Balance	583,335	193,482
Revenues/Transfers In		
Interest	10,000	
Total Revenues/Transfers In	<u>10,000</u>	-
Expenditures		
Scholarships	10,000	
Gift/Donation Expenditures		193,482
Total Expenditures	<u>10,000</u>	<u>193,482</u>
Ending Balance, 6/30	583,335	-



Potential Grant Funds

	FY12 Budget	City Share	Grant Share
Fire Department			
<i>FEMA Homeland Security Grants</i>	1,030,000		1,030,000
<i>Fire Vegetation Crew</i>	418,000	209,000	209,000
<i>AZ Wildland Haz Fuel Proj</i>	312,777	31,277	281,500
<i>Fire Miscellaneous</i>	100,000		100,000
<i>Western Bark Beetle Infestation</i>	200,000	100,000	100,000
<i>Title 3 Funding</i>	75,000		75,000
<i>100 Club Fire Grant</i>	20,000		20,000
<i>AZ Wildfire Academy</i>	150,000		150,000
<i>AZ Homeland Security</i>	345,502		345,502
<i>Wildfire Academy Tohon</i>	150,000		150,000
<i>County Homeland Grants</i>	10,000		10,000
Parks, Recreation & Library			
<i>Arizona Humanities Council</i>	400	200	200
<i>Miscellaneous Library Grants</i>	50,000		50,000
Development Services			
<i>AZ State Parks - Historic Preservation</i>	4,000	1,600	2,400
<i>Public Transit</i>	108,000	23,250	84,750
<i>Federal HP Fund Clg Lo</i>	4,000	1,600	2,400



Potential Grant Funds

	FY12 Budget	City Share	Grant Share
Police			
<i>COPS Hiring Recovery</i>	625,000		625,000
<i>Narcotics Task Force</i>	30,000		30,000
<i>State Homeland Security</i>	1,000,000	100,000	900,000
<i>GOHS Traffic Enforcement</i>	29,000		29,000
<i>DUI Enforcement</i>	46,500		46,500
<i>Recovery Act Byrne Law Enfor</i>	20,000		20,000
<i>GOHS - Enforcement</i>	28,000		28,000
<i>Canine Grant</i>	8,000		8,000
<i>Vehicle Impound</i>	180,000		180,000
<i>Police Miscellaneous Grant</i>	250,000		250,000
<i>Public Safety Stabilization</i>	13,840		13,840
<i>Bullet Proof Vests</i>	13,775	6,888	6,888
General Government			
<i>CDBG Entitlement Admin</i>	66,960		66,960
<i>CDBG Fair Housing Education Program</i>	2,500		2,500
<i>CDBG West Yavapai Guidance Clinic</i>	157,840		157,840
<i>Miscellaneous Economic Development</i>	267,000		267,000
<i>Center for Adult Daycare</i>	45,000		45,000
<i>Coalition for Compassion</i>	15,000		15,000
<i>AZ Womens Education</i>	15,000		15,000
<i>Community Legal Services</i>	15,000		15,000
<i>AARA Meals on Wheels</i>	17,500		17,500
<i>Tribal Gaming Compact Grant</i>	70,000		70,000
<i>JCEF and Fill the Gap</i>	152,678		152,678
	\$ 6,046,272	473,815	\$ 5,572,458

Debt Service Fund

	FY11	FY12
	Budget	Budget
Revenues		
Secondary Property Taxes	1,573,160	1,583,350
Special Assessments Billings	412,331	1,419,109
Interest	15,000	15,000
Total Revenues	2,000,491	3,017,459
Expenditures		
GO Bonds	1,572,410	1,583,350
Special Assessment Bonds	413,081	1,419,859
Total Expenditures	1,985,491	3,003,209

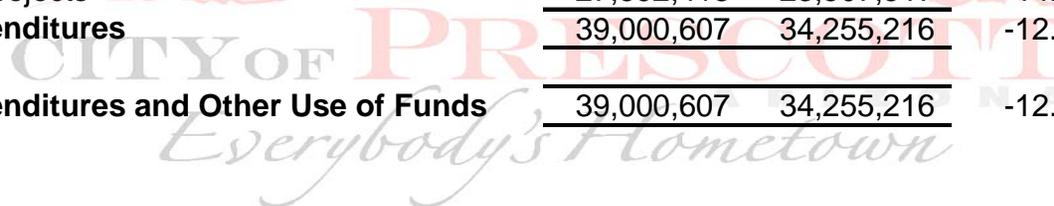


Enterprise Funds



Water Fund

	FY11	FY12	%
	<u>Budget</u>	<u>Budget</u>	<u>Budget Change</u>
Revenues			
Water Sales	11,435,011	12,088,525	5.7%
Water System Impact Fee	732,085	669,542	-8.5%
Water Resource Development Fee	542,015	552,855	2.0%
Alt Water Source Fees	918,000	1,563,203	70.3%
Water Connection Fees	150,000	150,000	0.0%
Interest Income	468,500	381,000	-18.7%
Miscellaneous	47,000	35,000	-25.5%
Total Revenues	<u>14,292,611</u>	<u>15,440,125</u>	8.0%
Other Funding Sources			
Grant Funds	80,000	-	-100.0%
Bond Proceeds	10,808,668	-	-100.0%
Intergovernmental Contributions	1,289,001	805,974	-37.5%
Total Other Funding Sources	<u>12,177,669</u>	<u>805,974</u>	-93.4%
Total Revenues and Other Funding Sources	<u>26,470,280</u>	<u>16,246,099</u>	-38.6%
Expenditures			
Operating Costs	11,408,189	10,747,699	-5.8%
Capital Projects	27,592,418	23,507,517	-14.8%
Total Expenditures	<u>39,000,607</u>	<u>34,255,216</u>	-12.2%
Total Expenditures and Other Use of Funds	<u>39,000,607</u>	<u>34,255,216</u>	-12.2%



Water Fund Capital FY12

Page No.	Project Description	FY2012
117	Old North Tank Reservoir Repl	4,599,000
118	New Thumb Butte Reservoir	2,223,650
119	Surface Water Recharge Pipeline	2,100,000
120	Copper Basin Tank Reservoir	1,728,600
121	Prescott Resort Pump Station Upgrade	1,262,000
78	Park Avenue	1,130,000
N/A	Big Chino Water Ranch - Monitoring and Modeling	1,050,000
122	Small Water Main Replacements	1,000,000
123	Granite Creek and Willow Creek Dam Repairs	931,500
124	12" Line Thumb Butte Road - Hassayampa Village Rd to Lower Thumb Butte PS	910,000
75	Williamson Valley Road	850,000
125	Airport Zone Production/Recovery Wells	693,000
126	Hassayampa Pump Station - New Zone 19	649,230
127	Willow Creek 14" Transmission Main	646,000
128	Lower Thumb Butte Pump Sta	575,000
79	Rosser Street Reconstruction & Utility Upgrade	500,000
129	36" Line Douglas Ave - Willow Creek Road to North Reservoir	462,000



Water Fund Capital FY12

Page No.	Project Description	FY2012
80	South Mt Vernon	400,000
130	Copper Basin Tank Reservoir Piping - Sheriff's Posse Trail to New Reservoir	241,870
131	Arsenic Treatment Plant Site Improvements	238,000
132	Water Model Update	200,000
133	Telemetry (SCADA) System Install/Upgrade Program	193,000
134	Storage Tank Maintenance Program	160,000
135	Capital Contingencies	155,000
136	Yavapai Hills Lower Pump Station Upgrade	150,000
137	Booster Station Upgrade	103,000
77	Senator Highway	100,000
101	City Shop UST Release Cleanup	60,667
93	Aerial Imaging	65,000
138	Production Well Maintenance	42,000
139	PRV Upgrades	39,000
140	Willow and Watson Lake Enhancement Program	25,000
141	Leak Detection Program	12,000
142	Maintenance Management	10,000
2	Update of 2003 General Plan	3,000
		\$ 23,507,517

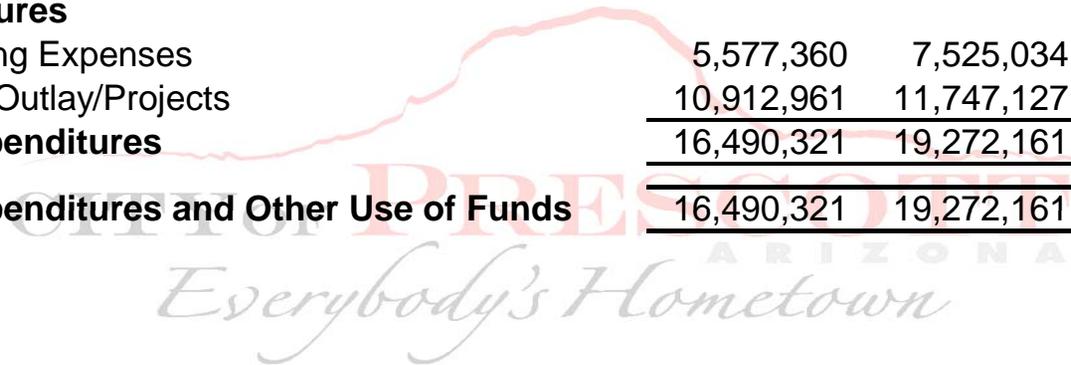


Water Fund CIP FY13-17

Page No.	Project Description	FY2013	FY2014	FY2015	FY2016	FY2017
120	Copper Basin Tank Reservoir	851,400				
N/A	Big Chino Water Ranch - Monitoring and Modeling	1,050,000	1,050,000	1,050,000	1,050,000	1,050,000
122	Small Water Main Replacements	1,167,000	1,061,000	1,239,000	1,126,000	1,315,000
123	Granite Creek and Willow Creek Dam Repairs	437,500				
125	Airport Zone Production/Recovery Wells	1,197,000	133,000	1,197,000		
126	Hassayampa Pump Station - New Zone 19	319,770				
130	Copper Basin Tank Reservoir Piping - Sheriff's Posse Trail to New Reservoir	119,130				
132	Water Model Update				232,000	
134	Storage Tank Maintenance Program	165,000	170,000	176,000	182,000	188,000
135	Capital Contingencies	160,000	165,000	170,000	176,000	182,000
136	Yavapai Hills Lower Pump Station Upgrade	800,000				
137	Booster Station Upgrade	106,000	109,000	112,000	115,000	119,000
138	Production Well Maintenance	44,000	46,000	48,000	50,000	52,000
139	PRV Upgrades	41,000	43,000	45,000	47,000	49,000
141	Leak Detection Program	13,000	14,000	15,000	16,000	17,000
2	Update of 2003 General Plan	2,000				
143	12" Line Virginia St - Virginia St Pump Station to Foothills Pump Station	625,000				
144	Haisley New Tank Reservoir	513,000	1,419,000			
145	Haisley A (Virginia) Pump Station Rehabilitation	500,000				
146	Prescott Canyon 1.25 MG Tank Reservoir & Piping	100,000	2,173,814			
147	12" Line Skyline, Horizon, Lookout - Upper Thumb Butte PS to Upper TB Tank	75,000	375,000			
148	Rates Updates	17,000			19,000	
149	Mingus Tank Reservoir Replacement		600,000	3,700,000		
150	SR69 Corridor All Phases Water Infrastructure		510,000	1,650,000		
151	Upper Rancho Vista Pump Station Rehabilitation		478,000			
152	12" Line Sundog Connector		309,000			
153	18" Line Smoke Tree Lane - 30" Main at Willow Creek to Birchwood Cove		200,000	1,465,000		
154	12" Line Meadowbrook, Forest Hills Rd - Thumb Butte Rd to Thumb Butte Tank		160,000	1,100,000		
155	Mingus Pump Station Rehabilitation				100,000	500,000
		\$ 8,302,800	\$ 9,015,814	\$ 11,967,000	\$ 3,113,000	\$ 3,472,000

Wastewater Fund

	FY11	FY12	%
	<u>Budget</u>	<u>Budget</u>	<u>Budget</u>
			<u>Change</u>
Revenues			
Wastewater Service Fees	7,261,187	7,956,404	9.6%
Wastewater Impact Fees	400,000	350,000	-12.5%
Effluent Sales	598,909	600,000	0.2%
Interest Income	45,000	45,000	0.0%
Miscellaneous	31,000	26,000	-16.1%
Wastewater Connection Fees	2,000	2,000	0.0%
Total Revenues	<u>8,338,096</u>	<u>8,979,404</u>	7.7%
Other Funding Sources			
Bond Proceeds	<u>35,200,000</u>	<u>8,600,000</u>	-75.6%
Total Other Funding Sources	<u>35,200,000</u>	<u>8,600,000</u>	-75.6%
Total Revenues and Other Funding Sources	<u>43,538,096</u>	<u>17,579,404</u>	-59.6%
Expenditures			
Operating Expenses	5,577,360	7,525,034	34.9%
Capital Outlay/Projects	10,912,961	11,747,127	7.6%
Total Expenditures	<u>16,490,321</u>	<u>19,272,161</u>	16.9%
Total Expenditures and Other Use of Funds	<u>16,490,321</u>	<u>19,272,161</u>	16.9%



Wastewater Fund Capital FY12

Page No.	Project Description	FY2012
156	Airport Phase 1 (3.75MG) (Debt Issue)	7,100,000
157	Sundog Filter Replacement / Denitrification (Debt Issue)	1,500,000
158	Cliff Rose Lift Station Upgrade	781,361
78	Park Ave	674,000
77, 80	South Mount Vernon/Senator Highway	520,000
159	Capital Contingencies	225,000
160	Sewer Mainline Repl/Rehab	150,000
79	Rosser Street	139,100
75	Williamson Valley Rd	129,000
161	Lift Station Rehabilitation	125,000
N/A	Emergency Generator	125,000
162	Chemical Root Control	80,000
163	WWTP SCADA System	75,000
101	City Shop UST Release Cleanup	60,666
93	Aerial Imaging	25,000
N/A	Pretreatment Study	25,000
N/A	Maintenance Management	10,000
2	Update of 2003 General Plan	3,000
		11,747,127



Wastewater Fund CIP FY13-17

Page No.	Project Description	FY2013	FY2014	FY2015	FY2016	FY2017
156	Airport Phase 1 (3.75MG) (Debt Issue)	26,000,000	8,400,000			
159	Capital Contingencies	165,000	170,000	176,000	182,000	188,000
161	Lift Station Rehabilitation	153,000	157,000	111,000	115,000	119,000
162	Chemical Root Control	83,000	115,000	89,000	92,000	126,000
163	WWTP SCADA System	75,000				
2	Update of 2003 General Plan	2,000				
164	Sundog Trunk Main	750,000	350,000	3,250,000	1,820,000	
165	Rate Analysis	17,000			19,000	
166	Sundog Solids Handling Rehabilitation		2,320,000	5,280,000		
167	Hassayampa		650,000		2,376,000	2,000,000
168	Sundog Digester Cleaning		328,000			359,000
169	Sundog Headworks, Septage Receiving and Odor Control			340,000	3,400,000	4,080,000
170	Pleasant Valley				600,000	3,000,000
171	Brush-Lincoln (See Gurley)				100,000	720,000
172	Sundog Plant Expansion					1,760,000
		27,245,000	12,490,000	9,246,000	8,704,000	12,352,000



Solid Waste Fund

	FY11	FY12	%
	Budget	Budget	Budget Change
Revenues			
Refuse Collection Fees	4,801,187	4,850,000	1.0%
Tipping Fees	3,039,399	2,820,000	-7.2%
Landfill Closure Surcharge	159,936	120,000	-25.0%
Recycling Revenue	150,000	270,000	80.0%
Interest Income	120,000	120,000	0.0%
Miscellaneous	5,520	6,900	25.0%
Total Revenues	8,276,042	8,186,900	-1.1%
Expenditures			
Operating	8,047,453	8,110,134	0.8%
Capital	-	580,000	
Total Expenditures	8,047,453	8,690,134	8.0%
Other Use of Funds			
Transfers Out	240,059	247,350	3.0%
Total Other Use of Funds	240,059	247,350	3.0%
Total Expenditures and Other Use of Funds	8,287,512	8,937,484	7.8%

Solid Waste Fund Capital FY12

Page No.	Description	Budget Amount
173	Articulating Loader/Tool Carrier	200,000
174	Front Load Refuse Truck - Body only	110,000
175	Automated Side Load Refuse Truck - Body only	110,000
176	Repair Transfer Station Floor	100,000
177	Household Hazardous Waste Collection Day	60,000
	Total Solid Waste Capital	580,000



Airport Fund

	<u>FY11</u>	<u>FY12</u>	<u>% Budget</u>
	<u>Budget</u>	<u>Budget</u>	<u>Change</u>
Revenues			
Tie Down and Hangar Rentals	1,231,124	1,302,009	5.8%
Fuel Flowage Fee	159,243	104,715	-34.2%
Landing Fees	52,558	33,178	-36.9%
Miscellaneous	42,718	19,973	-53.2%
Total Revenues	<u>1,485,643</u>	<u>1,459,875</u>	-1.7%
Other Funding Sources			
Capital Grants	2,971,815	6,413,775	115.8%
Transfers In	150,273	195,840	30.3%
Total Other Funding Sources	<u>3,122,088</u>	<u>6,609,615</u>	111.7%
Total Revenues and Other Funding Sources	<u>4,607,731</u>	<u>8,069,490</u>	75.1%
Expenditures			
Operating Costs	1,267,218	1,345,233	6.2%
Capital Projects	40,000	19,000	-52.5%
Grants	3,169,088	6,590,615	108.0%
Total Expenditures	<u>4,476,306</u>	<u>7,954,848</u>	77.7%

Airport Capital Outlay/Grants FY12

Page No.	Description	Budgeted Amount	City Share	Grant Share
	Airport Capital Projects			
C/O	Fuel Tank Relocation	19,000	19,000	-
	Airport Grants			
178	Runway Extension	6,500,862	162,522	6,338,340
C/O	Law Enforcement Officers Grant	67,048	12,048	55,000
C/O	Environmental Assessment	22,706	2,271	20,435
	Total Airport Capital Outlay/Grants	6,609,615	195,840	6,413,775



Airport CIP FY13-17

Page No.	Project Description	FY2013	FY2014	FY2015	FY2016	FY2017
179	Terminal Area Study	700,000				
180	New ARFF Truck	500,000				
181	Security Upgrades Design	157,895				
182	Pavement Maintenance Program 2013	675,500				
183	Runway 12/30 Relocation Design	650,000				
184	Environmental Assessment for RW 21L ext. RW12/30		300,000			
185	Runway 12/30 Relocation Construct		2,000,000	4,500,000		
186	Security Upgrades Construction		1,500,000			
187	New Terminal Building Design			700,000		
188	Land Acquisition for RW 21L ext RW12/30 approach protection and Terminal Building			3,045,000		
189	Design Runway 21L Extension			1,500,000		
190	Pavement Maintenance Program 2016				700,000	
191	New Terminal Building Construct				13,300,000	
192	Runway 21L Extension - Construct					15,000,000
193	Pavement Maintenance Program 2017					700,000
	Subtotal Airport Grant Requests	2,683,395	3,800,000	9,745,000	14,000,000	15,700,000
	Less Federal Share	(2,549,225)	(3,610,000)	(8,942,750)	(7,315,000)	(14,880,000)
	Less State Share	(67,085)	(95,000)	(243,625)	(350,000)	(392,500)
	Total Airport Grant Requests	67,085	95,000	558,625	6,335,000	427,500
	Total Airport Capital Outlay/Projects/Grants	67,085	95,000	558,625	6,335,000	427,500



Golf Course Fund

	FY11	FY12	%
	<u>Budget</u>	<u>Budget</u>	<u>Budget</u>
			<u>Change</u>
Revenues			
Golf Course Green Fees	1,322,299	1,378,124	4.2%
Golf Course Rentals	563,080	397,199	-29.5%
Golf Pro-Shop Sales	273,725	275,000	0.5%
Golf Course Restaurant	806,013	774,155	-4.0%
Total Revenues	<u>2,965,117</u>	<u>2,824,478</u>	-4.7%
Total Revenues and Other Funding Sources	<u>2,965,117</u>	<u>2,824,478</u>	-4.7%
Expenditures			
Operating	2,779,245	2,677,744	-3.7%
Debt Service	185,265	144,230	-22.1%
Total Expenditures	<u>2,964,510</u>	<u>2,821,974</u>	-4.8%



Parking Garage Fund

	<u>FY11</u> <u>Budget</u>	<u>FY12</u> <u>Budget</u>	<u>% Budget</u> <u>Change</u>
Revenues			
Parking Revenue	39,000	39,410	1.1%
Lease/Rental Revenue	20,000	1,080	-94.6%
Miscellaneous	50	50	0.0%
Total Revenues	<u>59,050</u>	<u>40,540</u>	-31.3%
Other Funding Sources			
Transfers In	<u>17,611</u>	<u>67,355</u>	282.5%
Total Other Funding Sources	<u>17,611</u>	<u>67,355</u>	282.5%
Total Revenues and Other Funding Sources	<u>76,661</u>	<u>107,895</u>	40.7%
Expenditures			
Operating Costs	<u>76,282</u>	<u>77,185</u>	1.2%
Total Expenditures	<u>76,282</u>	<u>77,185</u>	1.2%



Internal Service Funds

	<u>FY11 Budget</u>	<u>FY12 Budget</u>	<u>% Change</u>
Engineering Services			
Operating Expenses	1,861,925	1,856,509	-0.3%
Central Garage			
Operating Expenses	1,849,615	1,938,957	4.8%
Capital - Rotor/Drum Brake Lathe (Page 194)	-	7,500	
Vehicle Replacements	2,250,000	2,250,000	0.0%
Self-Insurance			
Operating Expenses	2,006,493	2,105,121	4.9%
Facilities Maintenance			
Operating Expenses	965,700	1,047,879	8.5%
Capital - HVAC Automated System Controllers (Page 195)	-	18,500	



Total City Budget

	FY11	FY12	%
	Budget	Budget	Change/ Budget
Operating	72,985,169	76,272,027	4.5%
Capital Outlay/Projects	79,946,536	83,287,138	4.2%
Total	152,931,705	159,559,165	4.3%

The increase in operating budget is primarily due to additional debt service on capital financing



Upcoming Budget Process Steps

- June 14 – Tentative Budget Adoption
- Publishing of Tentative Budget
- June 28 – Public Hearing on Budget
- June 28 – Final Adoption by Council
- July 12 – Adopt Tax Levy

